

CR-CMM Advisory Board Meeting Summary – December 2025

The Cyber Resilience Capability Maturity Model (CR-CMM) Advisory Board convened in December 2025 to review the Criticality Analysis, Situational Awareness, Offensive Testing and Cyber Recovery capability areas. See below the summary of the topics discussed and action items.

From	Topic	CR-CMM Area	Next Steps
Francesco Chiarini	Share CR-CMM slides	Supporting Materials	1) Send slide deck including enablers to the group and will be posted in future on the website too.
Alex Sharpe, Carlos Recalde	Criticality analysis + business alignment and BIA	Capabilities (Criticality Analysis) + Enablers (Business Drivers)	2) Integrate Operational Resilience Framework (ORF) and Sheltered Harbor as reference models for business alignment. Add guidance /linkage to CR-CMM. Business alignment seems to be a very important factor that deserves a deep dive of its own
Perry Young	Target maturity levels by industry	Supporting Materials (Sector Profiles)	3) Research industry-specific maturity targets; identify which granular capabilities are essential per sector; Perry to lead drafting.
Rob van Os, Alex Sharpe	Crosswalks to ISO/NIST + CMMI alignment	Capabilities (All)	4) Build improved mapping tables to ISO & NIST – a draft is already available. 5) Add clearer alignment to CMMI maturity/capability levels. Show “delta maturity” which is more immediate and less convoluted.
Rob van Os & Piotr Borkowski	Revise capability names	Capabilities	6) Rename/adjust capabilities for better alignment with CTI-CMM (Situational Awareness) and rename Offensive Testing with Security Testing.

Heath Renfrow	Cyber Recovery technical requirements	Capabilities (Cyber Recovery)	7) Add explicit requirements for snapshots, redundant storage headroom, restoration platforms, and data-volume considerations impacting recovery time.
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Closing notes

1. The Advisory Board continues to gather to review CR-CMM Capabilities.
2. Please refer to the previous Advisory Board meeting notes for more details on overall CR-CMM improvements and initiatives.

Agreed Initiatives (2026)

- a) Launch of a mapping initiative across all CR-CMM practices to enhance interoperability and credibility with frameworks (NIST, ISO etc).
- b) Update and expansion of FAQs to emphasize resilience as a strategic, top-down initiative.
- c) Integration of a feedback and survey mechanism on the CR-CMM website to better understand user motivations and engagement.
- d) Development of a CR-CMM roadmap for 2026, focusing on practical adoption, evidence-based assessment, and risk quantification capabilities.